



International  
Science Council

# ISC Treasurer's Report 2018-2021

Renée van Kessel-Hagesteijn







# Highlights

## Part 1

CFF

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## Part 2

2018-2020  
Accounts

- Dues
  - French Subvention
  - External income
  - Expenditure
  - Trends
- 

## Part 3

Forecast 2021

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## Part 4

2022- 2024 Budget in line with the  
new Action plan

# Committee of Finance and Fundraising

- Composition:
  - Renee van Kessel (chair)
  - Sirimali Fernando (vice chair)
  - Carlos de Brito Cruz
  - Virginia R. Dominguez
  - Jisoon Lee
  - Heikki Lehtonen
  - Michael Matlosz
  - Clifford Nii Boi Tagoe

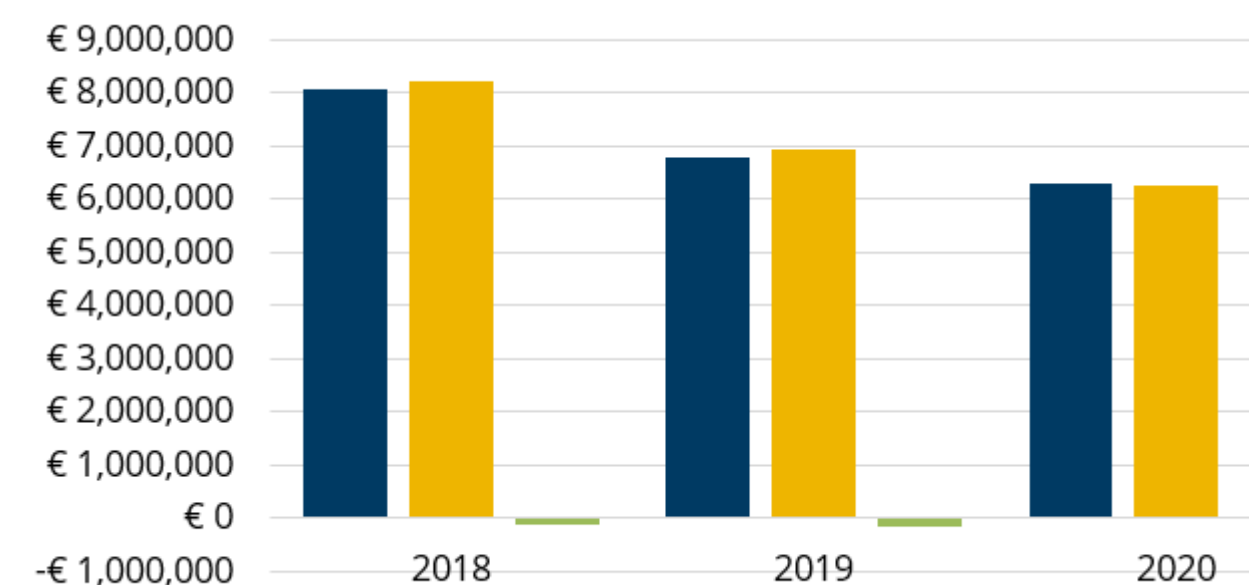


- Meetings in principle 2 times a year
- Tasks laid down in ISC Statutes (31 d) and Rules of Procedures (10.5)
- Due to COVID-19 all exchanges up till now were virtual

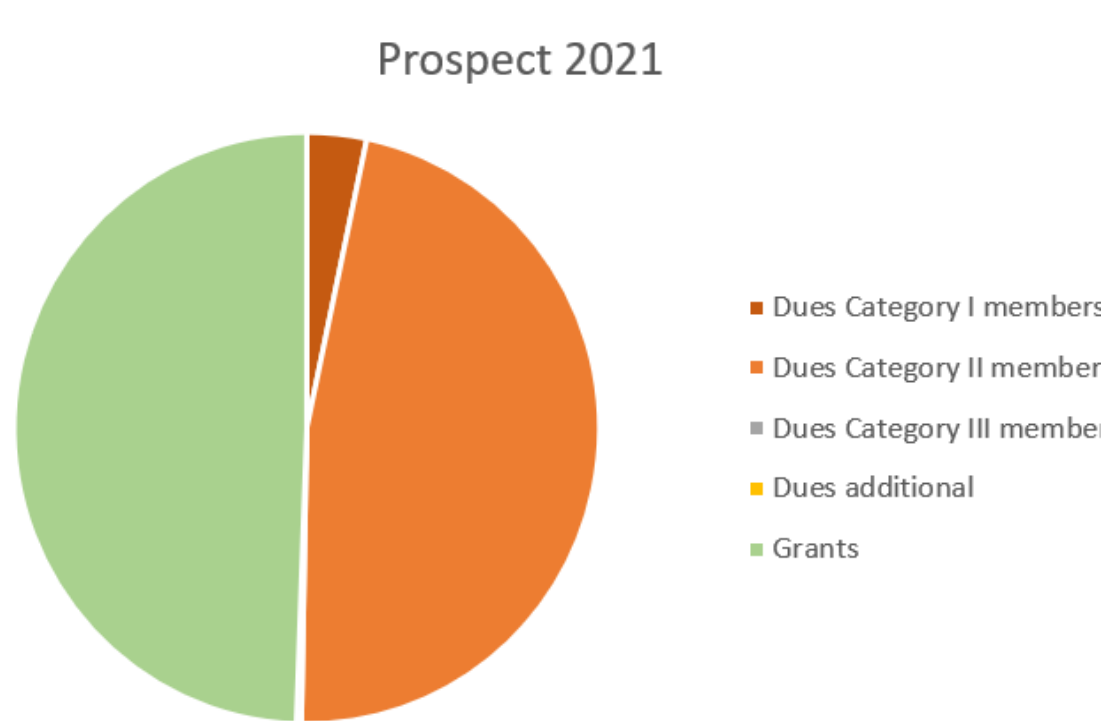
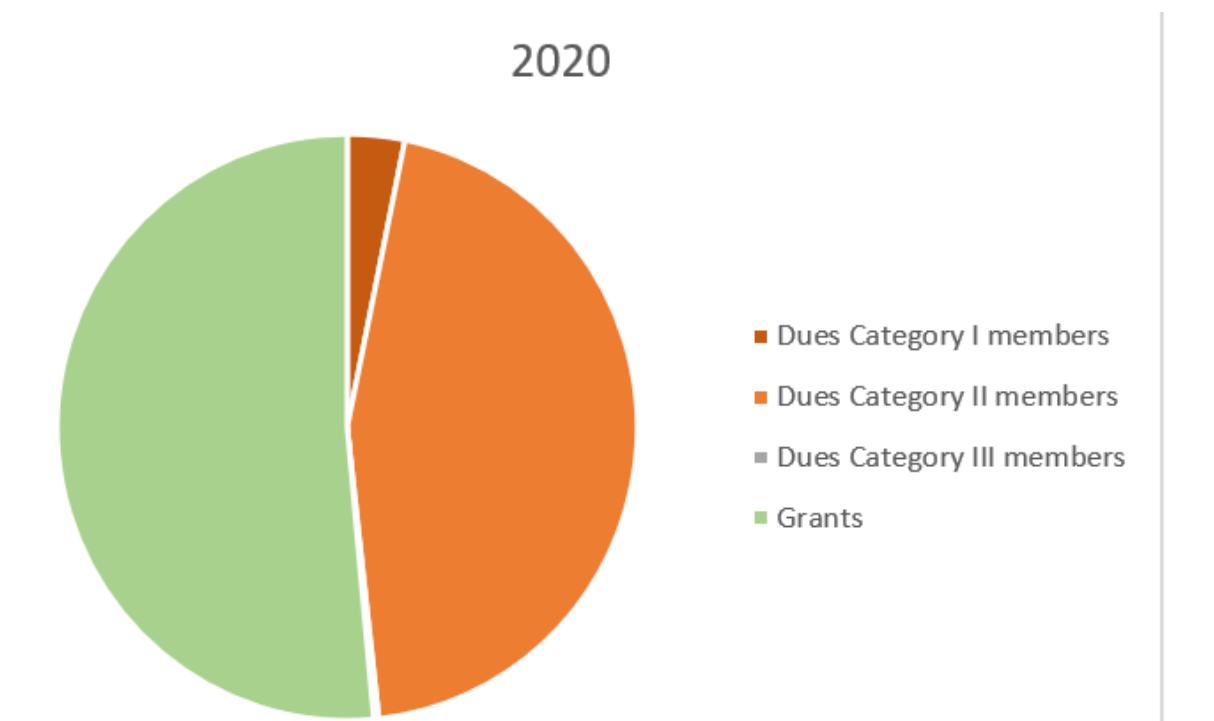
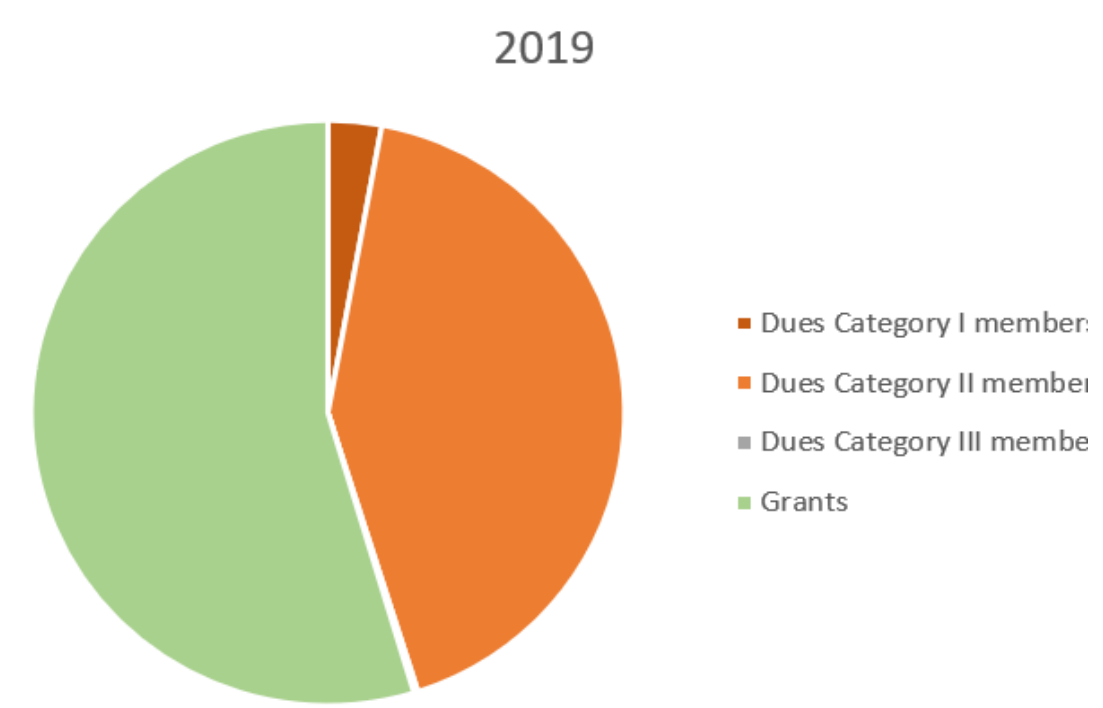
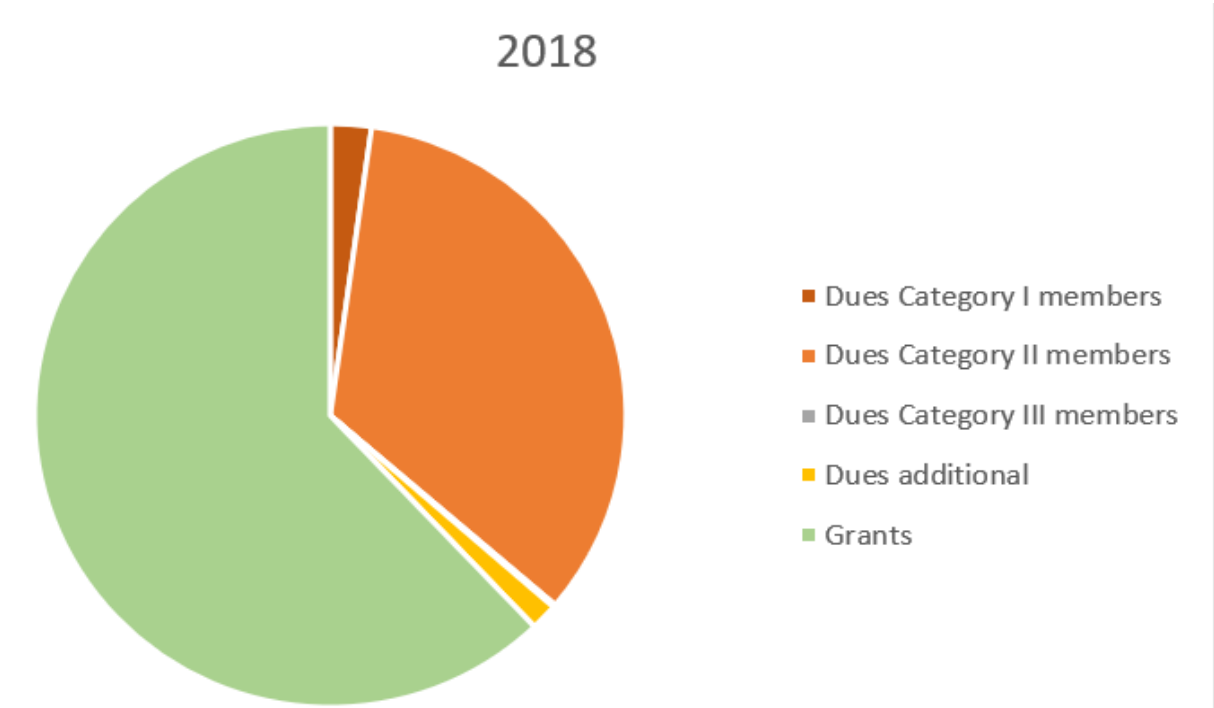


# ISC Annual Income and Expenditure 2018-2020

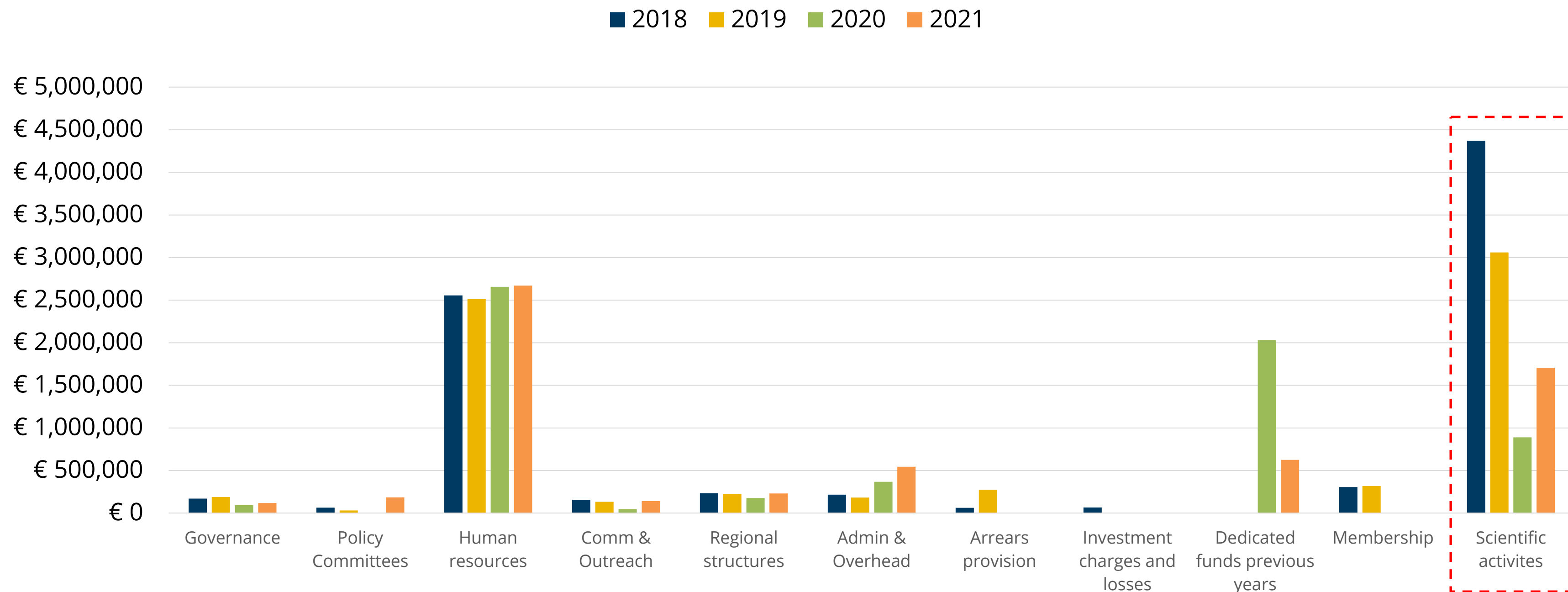
| ISC Annual Income and Expenditure 2018–2020 |                               |                  |                  |                  |
|---------------------------------------------|-------------------------------|------------------|------------------|------------------|
|                                             |                               | 2018             | 2019             | 2020             |
|                                             | <b>INCOME</b>                 |                  |                  |                  |
| 1.1                                         | MEMBERS                       | 2,939,741        | 3,069,916        | 3,056,488        |
|                                             |                               |                  |                  |                  |
| 1.2                                         | FRENCH GOVERNMENT             | 100,000          | 100,000          | 100,000          |
|                                             | ISSC-T2S PROGRAMME CARRY-OVER | 978,726          |                  |                  |
| 1.3                                         | GRANTS AND OTHER FUNDING      | 3,875,902        | 3,516,882        | 3,138,624        |
|                                             | <b>TOTAL INCOME</b>           | <b>7,894,369</b> | <b>6,686,797</b> | <b>6,295,112</b> |
|                                             |                               |                  |                  |                  |
|                                             | <b>EXPENDITURE</b>            | <b>2018</b>      | <b>2019</b>      | <b>2020</b>      |
| 2                                           | GOVERNANCE                    | 234,613          | 221,231          | 94,067           |
| 3                                           | SCIENCE                       | 4,677,711        | 3,359,630        | 3,054,109        |
| 4                                           | COMMUNICATIONS                | 157,633          | 150,678          | 129,529          |
| 5                                           | SUPPORT                       | 2,950,145        | 3,108,647        | 2,984,916        |
|                                             |                               |                  |                  |                  |
|                                             | <b>TOTAL EXPENDITURE</b>      | <b>8,020,102</b> | <b>6,840,185</b> | <b>6,262,621</b> |
|                                             |                               |                  |                  |                  |
|                                             | <b>RESULT</b>                 | <b>-125,733</b>  | <b>-153,388</b>  | <b>32,491</b>    |
|                                             |                               |                  |                  |                  |



# Income



# Expenditures



# Prospects 2021

|                      |             |             |             |             | Realisation<br>October '21 |  |
|----------------------|-------------|-------------|-------------|-------------|----------------------------|--|
|                      | 2018        | 2019        | 2020        | 2021        |                            |  |
| Total Income         | € 8,077,884 | € 6,774,994 | € 6,296,411 | € 5,862,326 | 80%                        |  |
| Total Expenditure    | € 8,203,618 | € 6,928,382 | € 6,263,920 | € 6,302,250 | 43%                        |  |
| Result               | -€ 125,734  | -€ 153,388  | € 32,491    | -€ 439,924  | € 2,113,739                |  |
|                      |             |             |             |             |                            |  |
|                      | 2018        | 2019        | 2020        | 2021        |                            |  |
| Category I members   | € 181,131   | € 197,697   | € 201,030   | € 193,367   |                            |  |
| Category II members  | € 2,747,108 | € 2,857,429 | € 2,837,778 | € 2,754,954 |                            |  |
| Category III members | € 11,500    | € 14,790    | € 17,680    | € 16,005    |                            |  |
| Additional           | € 119,774   | -           | -           |             |                            |  |
|                      | € 5,018,370 | € 3,705,078 | € 3,239,922 | € 2,898,000 |                            |  |
|                      |             |             |             |             |                            |  |
|                      | € 8,077,883 | € 6,774,994 | € 6,296,410 | € 5,862,326 |                            |  |

# 2021 prospect Expenditure

|  |                                |             |             |             |             | Realisation<br>October '21 |
|--|--------------------------------|-------------|-------------|-------------|-------------|----------------------------|
|  |                                | 2018        | 2019        | 2020        | 2021        |                            |
|  | Governance                     | € 169,794   | € 189,359   | € 94,067    | € 120,000   | 39%                        |
|  | Policy Committees              | € 64,819    | € 31,872    | -           | € 185,000   | 15%                        |
|  | Human resources                | € 2,555,466 | € 2,512,162 | € 2,657,472 | € 2,670,000 | 62%                        |
|  | Comm & Outreach                | € 157,633   | € 132,713   | € 47,750    | € 141,250   | 27%                        |
|  | Regional structures            | € 232,363   | € 227,249   | € 177,152   | € 230,000   | 22%                        |
|  | Admin & Overhead               | € 216,915   | € 181,923   | € 367,339   | € 545,000   | 50%                        |
|  | Arrears provision              | € 62,994    | € 275,510   | -           | -           |                            |
|  | Investment charges and losses  | € 65,923    |             |             |             |                            |
|  | Dedicated funds previous years | -           | -           | € 2,030,631 | € 625,000   | ?                          |
|  | Membership Grants              | € 306,663   | € 317,982   | -           |             |                            |
|  | Scientific activities          | € 4,371,048 | € 3,059,612 | € 889,510   | € 1,707,000 | 38%                        |
|  |                                |             |             |             |             |                            |
|  |                                | € 8,203,618 | € 6,928,382 | € 6,263,921 | € 6,223,250 | 43%                        |



# Reserves

|                     | 2018        | 2019        | 2020        | 2021        |
|---------------------|-------------|-------------|-------------|-------------|
| <b>Mandatory</b>    | € 1,500,000 | € 1,500,000 | € 1,500,000 | € 1,500,000 |
| <b>General fund</b> | € 2,244,651 | € 2,118,918 | € 1,965,531 | € 1,998,000 |
| <b>Total</b>        | € 3,744,651 | € 3,618,918 | € 3,465,531 | € 3,498,000 |

# Arrears in Dues

|             |           |             |     |
|-------------|-----------|-------------|-----|
| <b>2018</b> | € 62.656  | € 3,059,513 | 2%  |
| <b>2019</b> | € 275.510 | € 3,069,916 | 9%  |
| <b>2020</b> | € 328.721 | € 3,056,488 | 11% |
| <b>2021</b> | € 620.819 | € 2,964,326 | 21% |

Status August '21

# Fundraising

- Some promising leads, now the Action Plan is ready
- Plans for an ISC endowment fund have been sketched, but not yet executed
- Discussions on extension of the membership base



# 2022-2024

- Monitoring of the arrears in dues
- Optimising use of unspent reserves/dedicated funds from previous years
- Consistency and transparency in budgetary categories
- A state-of-the-art financial planning and monitoring system
- Post Covid Stepping up in Fund Raising

Thank you!

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**Newsletter:** [council.science/newsletter](https://council.science/newsletter)







# Accounts 2018

(from Annual report)

| Income (Euros)                                         |                  |
|--------------------------------------------------------|------------------|
| Membership dues                                        |                  |
| Member Organizations                                   | 2,747,108        |
| Member Unions and Associations                         | 181,133          |
| Affiliated Members                                     | 11,500           |
| Provision Arrears                                      | 79,774           |
| National Member support for GA / Dev. Countries travel | 40,000           |
| Contribution from French Government                    | 100,000          |
| China CAST - Integrated data activity                  | 90,354           |
| Grants from NSF                                        | 324,149          |
| NSF dedicated funds at the end of previous year        | 266,133          |
| Taipei grant for ICoE                                  | 282,486          |
| Taipei dedicated funds at the end of previous year     | 442,343          |
| Sida Grant for LIRA activities                         | 1,458,641        |
| Sida dedicated funds at the end of previous year       | 128,580          |
| Bosch for LIRA Programme                               | 35,000           |
| IDRC funds for INGSA                                   | 383,537          |
| IDRC dedicated funds at the end of previous year       | 8,669            |
| Sida & NORFACE funds for T2S activities                | 351,279          |
| Sida T2S dedicated funds at the end of previous year   | 978,726          |
| UNEP for IPBES review                                  | 55,679           |
| Other income                                           | 29,500           |
| Cancellation other provision                           | 5,981            |
| Investment income                                      | 77,312           |
| <b>Total Income</b>                                    | <b>8,077,884</b> |

| Expenditure (Euros)                                    |                  |
|--------------------------------------------------------|------------------|
| Governance meetings                                    | 169,794          |
| Policy committees                                      | 64,819           |
| International Programme & Interdisciplinary Bodies     | 1,629,771        |
| Policy Activities & Fora                               | 90,915           |
| Capacity Development & Early Career Science activities | 2,528,307        |
| International Events                                   | 89,315           |
| Other Review response actions & New Initiatives        | 32,740           |
| Membership                                             | 306,663          |
| Regional Offices                                       | 232,363          |
| Outreach                                               | 157,633          |
| Human resources                                        | 2,555,466        |
| Administration / Overheads                             | 216,915          |
| Contingency / Provision                                | -                |
| Loss on arrears                                        | 62,656           |
| Loss on exchange                                       | 337              |
| Investment charges & losses*                           | 65,923           |
| <b>Total Expenditure</b>                               | <b>8,203,618</b> |

**Excess of expenditure over income -125,733**

\* Including provision for unrealized losses on Portfolio for a total amount of 53K €

| Assets (Euros)                      |                  |
|-------------------------------------|------------------|
| Bank & cash balances                | 3,555,220        |
| Marketable securities               | 2,279,004        |
| UNEP grant - balance to be received | 11,808           |
| Others assets                       | 112,924          |
| Fixed assets                        | 40,261           |
| <b>Total assets</b>                 | <b>5,999,217</b> |

| Liabilities (Euros)         |                  |
|-----------------------------|------------------|
| External funds allocated    | 1,630,009        |
| Sundry creditors & accruals | 496,511          |
| Provision / Retirement      | 253,779          |
| <b>Total liabilities</b>    | <b>2,380,299</b> |

| Reserves (Euros)                 |                  |
|----------------------------------|------------------|
| Mandatory reserve                | 1,500,000        |
| General fund / Retained earnings | 2,244,651        |
| <b>Total reserves</b>            | <b>3,744,651</b> |

|                   |                 |
|-------------------|-----------------|
| <b>Net Result</b> | <b>-125,733</b> |
|-------------------|-----------------|



# Accounts 2019

(from Annual report)

| Income (Euros)                                                              |                  |
|-----------------------------------------------------------------------------|------------------|
| <i>Membership</i>                                                           |                  |
| Member Organizations                                                        | 2,857,429        |
| Member Unions and Associations                                              | 197,697          |
| Affiliated Members                                                          | 14,790           |
|                                                                             |                  |
| Contribution from French Government                                         | 100,000          |
|                                                                             |                  |
| US/NSF contribution to WCRP                                                 | 71,775           |
| NSF dedicated funds at the end of previous year                             | 356,198          |
| Taipei grant for ICoE IRDR                                                  | 296,121          |
| Taipei IRDR dedicated funds at the end of the previous year                 | 435,531          |
| Bosch Foundation for LIRA                                                   | 62,325           |
|                                                                             |                  |
| Sida grant for LIRA activities                                              | 730,596          |
| Sida dedicated funds at the end of the previous year                        | 227,627          |
|                                                                             |                  |
| IDRC funds for INGSA                                                        | 344,490          |
| IDRC dedicated funds at the end of the previous year                        | 39,977           |
| IDRC for funding study                                                      | 30,244           |
| Sida and NORFACE funds for T2S                                              | 344,394          |
| Sida and NORFACE T2S grants dedicated funds at the end of the previous year | 570,676          |
| Other income                                                                | 6,927            |
| Balance on exchange                                                         | 31,090           |
| Balance on ISC investment                                                   | 57,107           |
| <b>Total Income</b>                                                         | <b>6,774,994</b> |

| Expenditure (Euros)                                           |                  |
|---------------------------------------------------------------|------------------|
| Governance meetings                                           | 189,359          |
| Policy committees                                             | 31,872           |
| <i>International Programme &amp; Interdisciplinary Bodies</i> |                  |
| Interdisciplinary bodies                                      | 1,376,917        |
|                                                               |                  |
| Policy activities and fora                                    | 28,957           |
|                                                               |                  |
| Science activities                                            | 1,467,270        |
|                                                               |                  |
| International Events                                          | 59,756           |
| Other review response actions and new initiatives             | 126,712          |
|                                                               |                  |
| Membership                                                    | 317,982          |
| Regional Offices                                              | 227,249          |
| Communications and outreach                                   | 132,713          |
| Human resources                                               | 2,512,162        |
| Administration/audit fees                                     | 181,923          |
| Loss on arrears/arrears provision                             | 275,510          |
| <b>Total Expenditure</b>                                      | <b>6,928,382</b> |
| <b>Excess of expenditure over income</b>                      | <b>-153,388</b>  |

| Assets (Euros)        |                  |
|-----------------------|------------------|
| Bank & cash balances  | 3,393,932        |
| Marketable securities | 2,336,111        |
| Others assets         | 90,035           |
| Fixed assets          | 33,587           |
| <b>Total assets</b>   | <b>5,853,666</b> |

| Liabilities (Euros)         |                  |
|-----------------------------|------------------|
| External funds allocated    | 856,113          |
| Sundry creditors & accruals | 1,272,471        |
| Provision/retirement        | 259,551          |
| <b>Total liabilities</b>    | <b>2,388,135</b> |

| Reserves (Euros)                              |                  |
|-----------------------------------------------|------------------|
| Mandatory reserve<br>1,500,000                | 1,500,000        |
| General fund / Retained earnings<br>2,244,651 | 2,118,918        |
| <b>Total reserves</b>                         | <b>3,618,918</b> |

|                   |                 |
|-------------------|-----------------|
| <b>Net Result</b> | <b>-153,388</b> |
|-------------------|-----------------|

# Accounts 2020

(from Annual report)

| Income (Euros)                                                 |                  |
|----------------------------------------------------------------|------------------|
| <i>Membership Dues</i>                                         |                  |
| Category 2 members                                             | 2,837,778        |
| Category 1 members                                             | 201,030          |
| Category 3 members                                             | 17,680           |
| Contribution from French Government                            | 100,000          |
| NSF dedicated funds at the end of previous year                | 206,430          |
| Taipei grant for IRDR ICoE                                     | 294,898          |
| Taipei IRDR dedicated funds at the end of previous year        | 402,139          |
| IDRC grant for INSA 2020-2022                                  | 201,995          |
| Sida grant for LIRA 2030                                       | 1,019,654        |
| Sida dedicated funds for LIRA 2030 at the end of previous year | 24,172           |
| Sida grant for Transformations to Sustainability (T2S)         | 641,666          |
| Sida dedicated funds for T2S at the end of previous year       | 223,371          |
| UNDP contribution for Rethinking Human Development project     | 42,515           |
| New Zealand Government contribution for CFRS                   | 68,410           |
| Other                                                          | 14,672           |
| <b>Total Income</b>                                            | <b>6,296,411</b> |

| Expenditure (Euros)                                                      |                  |
|--------------------------------------------------------------------------|------------------|
| Governance meetings                                                      | 94,067           |
| <i>Science</i>                                                           |                  |
| ISC led or co-led projects and initiatives                               | 94,371           |
| ISC funding programmes (supported by Sida)                               | 481,122          |
| ISC partnered initiatives                                                | 100,000          |
| ISC co-sponsored international research programmes and affiliated bodies | 156,017          |
| Other scientific activities                                              | 10,000           |
| New activity development                                                 | 48,000           |
| Dedicated funds at the end of previous year                              | 2,030,631        |
| Communications                                                           | 47,750           |
| <i>Support</i>                                                           |                  |
| Human Resources                                                          | 2,657,472        |
| ISC Regional Structures                                                  | 177,152          |
| Finance and Office Support                                               | 367,339          |
| <b>Total Expenditure</b>                                                 | <b>6,263,920</b> |
| <b>Excess of expenditure over income</b>                                 | <b>32,491</b>    |

| Assets (Euros)      |                  |
|---------------------|------------------|
| Fixed assets        | 37,008           |
| Current assets      | 6,499,031        |
| <b>Total assets</b> | <b>6,536,039</b> |

| Liabilities (Euros)                           |                  |
|-----------------------------------------------|------------------|
| NSF, SIDA, Taipei IRDR & IDRC funds allocated | 2,039,041        |
| Current liabilities                           | 998,977          |
| <b>Total liabilities</b>                      | <b>3,038,018</b> |

| Reserves (Euros)      |                  |
|-----------------------|------------------|
| <b>Total reserves</b> | <b>3,465,531</b> |

|                   |               |
|-------------------|---------------|
| <b>Net Result</b> | <b>32,491</b> |
|-------------------|---------------|

# Terms of reference CFF

| Committee for Finance and Fundraising                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Skills and Competencies                                                                                                                                                                                                                                                                                                                                                                                     | ISC Statutes and Rules of Procedure                                                                                                                                                                                                                                                                                                                                                                                  |
| <div>1. Experience in overseeing the finances, budgets and audits of a complex organization;</div> <div>2. Proven track record in the development and implementation of a successful fundraising strategy;</div> <div>3. Knowledge of the arena of science (funding)</div> <div>4. Experience in the development and implementation of internal policy and risk management in a complex organization.</div> | <div>Statues, Article 31d: Committee for Finance and Fundraising, of which the Treasurer will be a Member, will address issues of finance, auditing, resource mobilization, and risk management.</div>                                                                                                                                                                                                               |
|                                                                                                                                                                                                                                                                                                                                                                                                             | <div>RoP Article 10.5 The Committee for Finance and Fundraising shall:</div> <div>a) make recommendations on finance and budgeting;</div> <div>b) oversee the auditing of the accounts, reporting to funders, as well as internal policy development (travel, procurement, etc.) and risk management of the Council;</div> <div>c) develop, maintain and support the implementation of a fundraising strategy;</div> |



# ISC Accounts 2018-2020 and Prospect 2021

